

# Enterprise Value enhancement through Business Restructuring

#### | IR Presentation

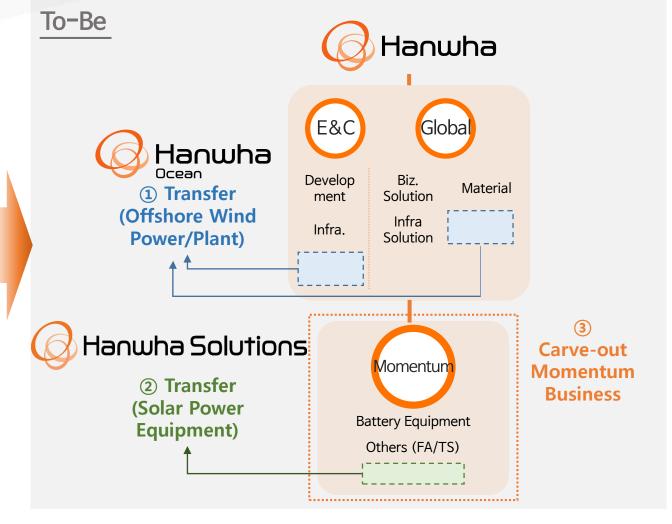
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## Overview of Business Restructuring

3 Key Business Restructuring: Transfer ①Offshore Wind Power / Plant & ②Solar Power Equipment and ③Carve-out Momentum Business







# 2 Expected Benefits of Business Restructuring (1/2)

### Grouping industry-related businesses to enhance business competitiveness

- Create business specialization by independently running subsidiary, Momentum's business equipment / other (FA/TS) business from parent company's E&C / Global Division
- \* Momentum's battery equipment/other(FA/TS\*) business accounts for 7% of parent-level sales
- \* No plan for listing of Momentum's battery equipment/other (FA/TS) business at least the next 5 years

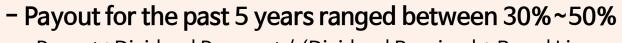
- <u>Hanwha Ocean</u> will maximize <u>Hanwha Ocean</u> and its parent <u>Hanwha</u> <u>Corp's</u> enterprise value by completing offshore wind power value chain
- <u>Hanwha Solutions</u> will maximize <u>Hanwha Solutions</u> and its parent <u>Hanwha Corp</u>'s enterprise value by completing solar power value chain



<sup>\*</sup> FA: Factory Automation, TS: Thermo System

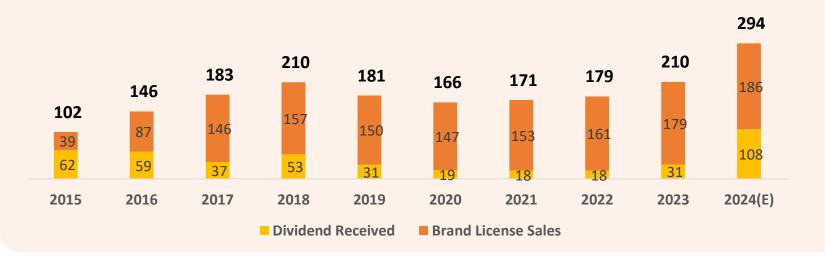
## 2 Expected Benefits of Business Restructuring (2/2)

## Increase long-term shareholders' return visibly based on improved financials



\* Payout: Dividend Payment / (Dividend Received + Brand License Sales)

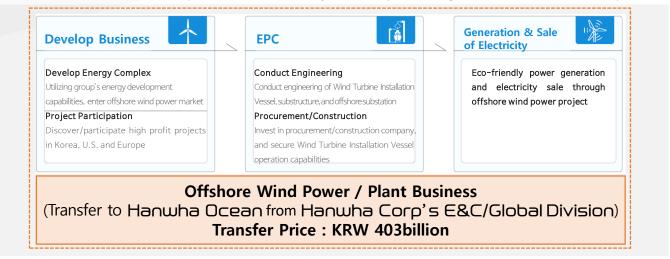






# Expected Benefits of Offshore Wind Power/Plant Business Transfer to Hanwha Ocean

Hanwha Ocean will maximize Hanwha Ocean and its parent Hanwha Corp's enterprise value by completing offshore wind power value chain



### Offshore Wind Power Value Chain Total Solution Provider

- · Secure Hanwha Corp E&C division's wind power business track record and development capabilities
- · Expand offshore wind power value chain including offshore wind power business development, EPC, and generation & sale of electricity
- Strengthen offshore wind power/plant business competitiveness by enhancing basic engineering capabilities and management through securing highly-trained EPC personnel



# Expected Benefits of Solar Power Equipment Business Transfer to Hanwha Solutions

Hanwha Solutions will maximize Hanwha Solutions and its parent Hanwha Corp's enterprise value by completing solar power value chain

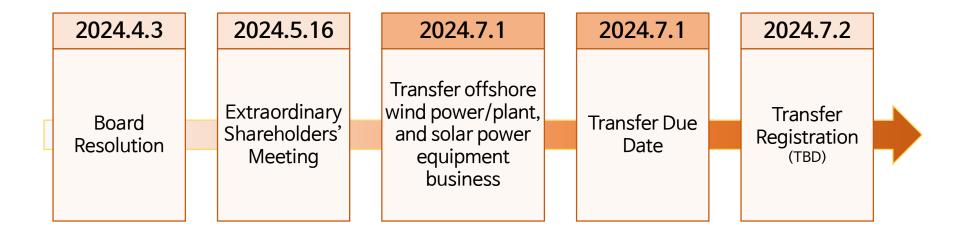


### **Solar Value Chain Total Solution Provider**

- · Internalize the equipment manufacturing business to actively respond to equipment development related to next-generation solar technology
- · Position itself as a company with vertical integration related to solar equipment to increase existing customer confidence and secure a new customer base
- · Achieve economies of scale and maximize enterprise value by centralizing the solar power business that had been mixed within the group



## 05 Timeline



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